SADC TFCA Network: Revisiting the Structure

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"Network"

- A form of cooperation
- Group of people connecting
- Guided by a common purpose
- Networks characterised by being:
  - ◦ loose, open & fluid with large membership
  - ◦ represent interests, agendas & resources of organisations
  - ◦ more topic & interest oriented forms
- Goal is to see the lessons learnt within the network, applied outside
- Diversity within communities make them stronger – heterogeneity is better
- These forms of cooperation are live, dynamic and evolving
- *Experiment, learn, improve & iterate –*

~ Nancy White

Purpose

(what?)

People

(who?)

Practise

(how?)
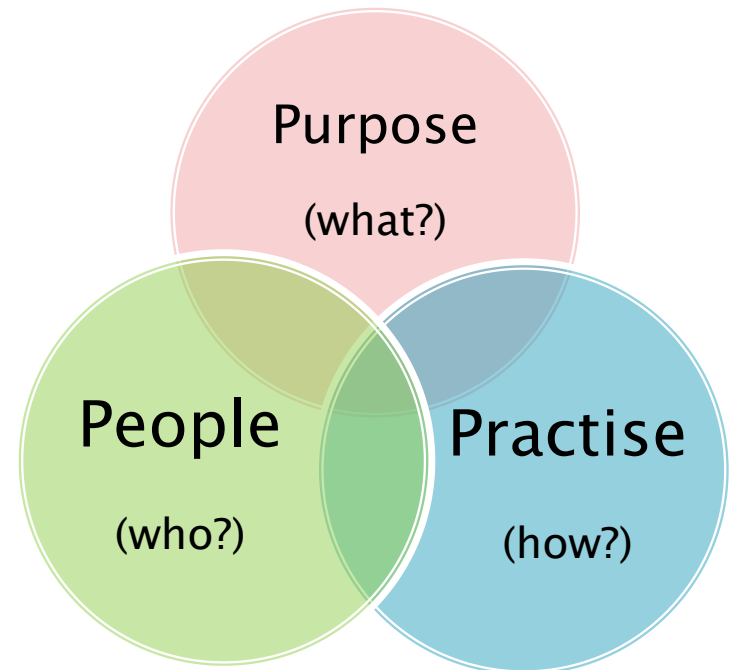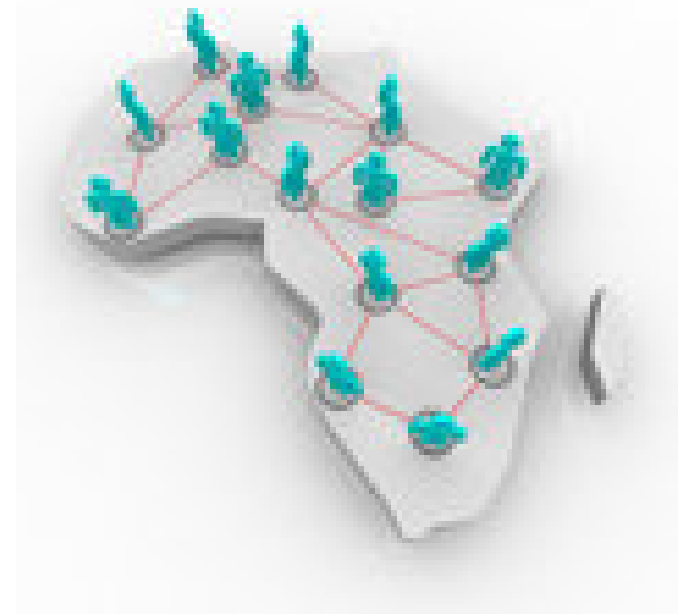
Inception Workshop
25–26 September, Johannesburg, RSA

- Inspired by the SADC TFCA Programme (2013):
  - Component 4: Establishment of Data and Knowledge Management Systems
  - Information exchange, learning and innovation network which facilitates the gathering, processing and dissemination of TFCA related information
- Attended by 9 SADC MS
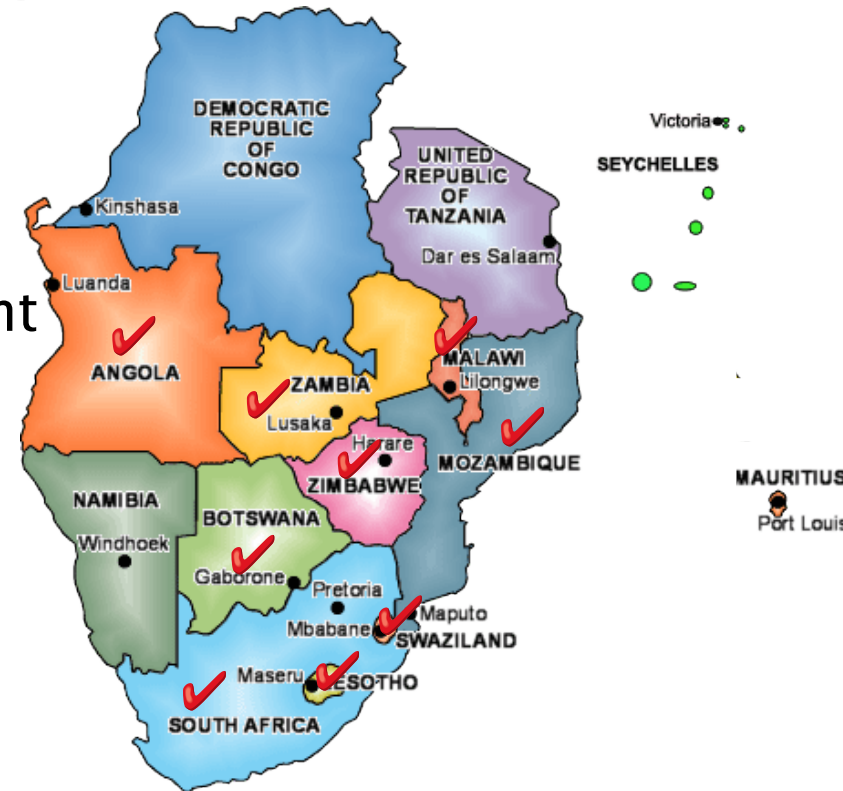
Common Challenges identified:

1. Developing a cross sectoral approach to TFCA development – nationally and regionally
2. Effective governance of TFCAs at the level of
   ◦ Institutions
   ◦ Policies & legislation
3. Sustainable financing mechanisms for TFCAs
4. Enhancing community benefits and capacity development
5. Demonstrating the value of TFCAs at the local, national and regional levels

WARNING

CHALLENGES AHEAD

Value Added of Network for SADC MS

- Finding common solutions to common challenges
- Sharing experiences
- Developing a regional repository of TFCA related information
- Enabling peer review and feedback
- Developing linkages with TFCA stakeholder groups
- Strengthening collaboration and relationships
- Conducting field visits to enhance understanding of local contexts
- Facilitating empowerment at the level of the TFCA

Purpose of SADC TFCA Network:

To overcome TFCA challenges through shared learning, knowledge management and collaboration

Functions of the Network:

1. **Information exchange:**
   - Sharing experiences within and across TFCAs
   - Conducting field visits to enhance understanding of local contexts

2. **Joint learning and knowledge management:**
   - Developing a portal as a platform for joint learning, information exchange and knowledge management for SADC TFCA Network members
   - Developing a <u>regional</u> repository of TFCA related information
   - Innovation and idea testing through joint experimentation and documentation
   - Knowledge product development
   - Enabling peer review and feedback

3. **Resource mobilisation**
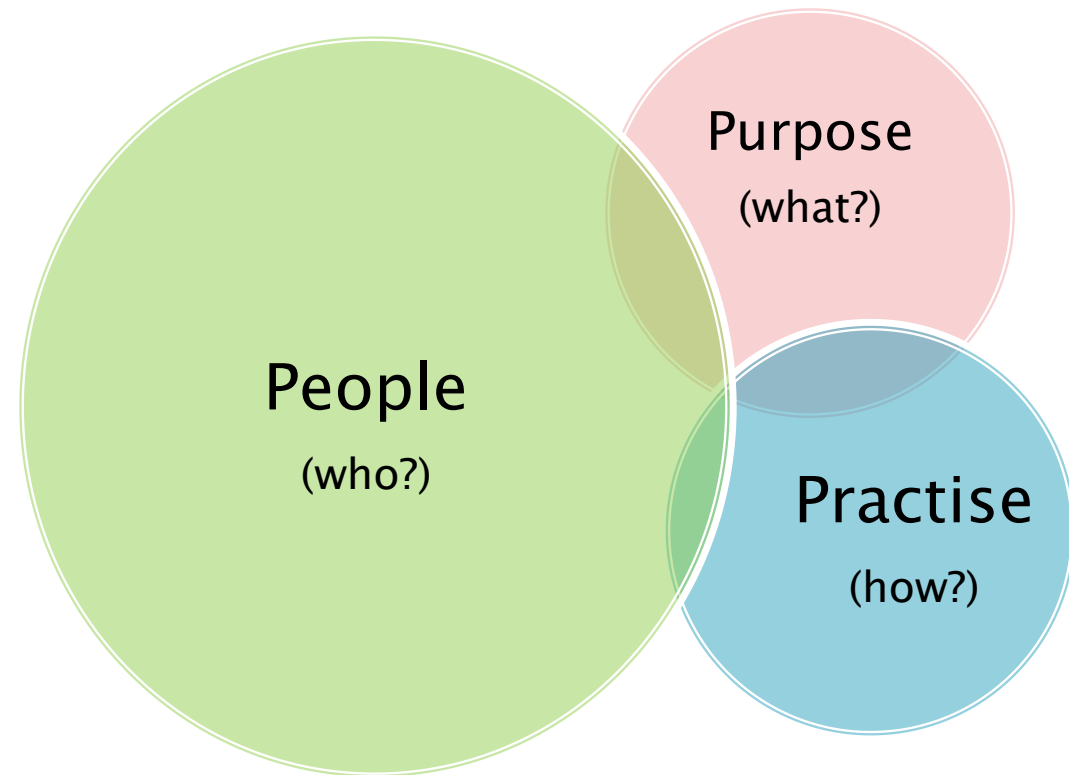
4. **Strengthening collaboration and relationships:**
   - Conducting face to face meetings
   - Developing linkages with TFCA stakeholder groups
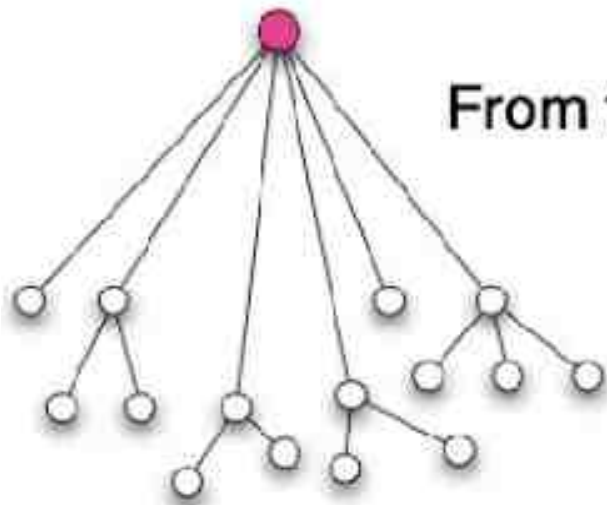   - Facilitating empowerment at the level of the TFCA

PLAN

DO

EVALUATE & LEARN

ADJUST

Adjust management actions and arrangements to enhance effectiveness

This session:

- Consider whether the current design is adequate

- Specifically – will more diversity be more beneficial

- Include others who "identify" with the purpose

- Offer resources, expertise, experiences, peer-review,

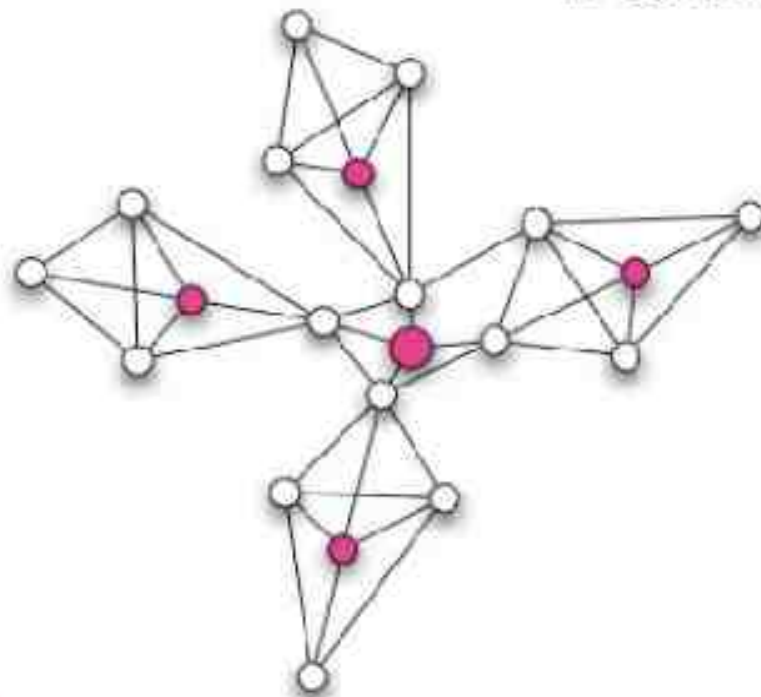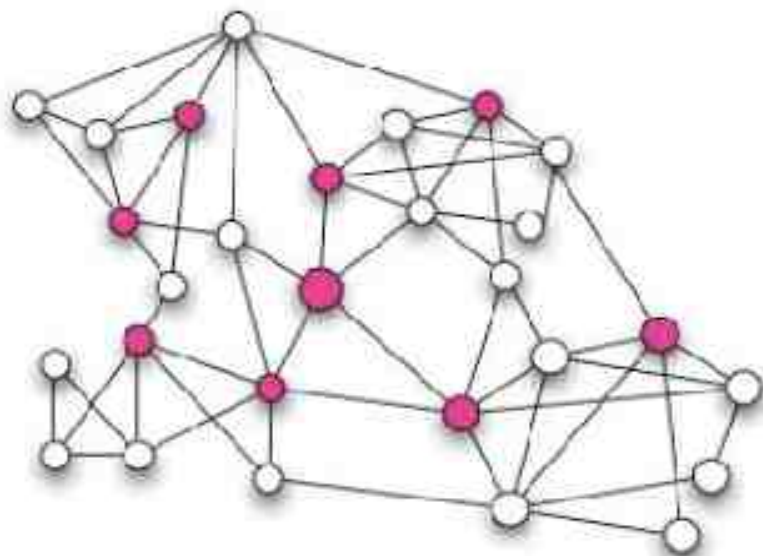- Are able to gain from their interaction within the network

Purpose
(what?)

People
(who?)

Practise
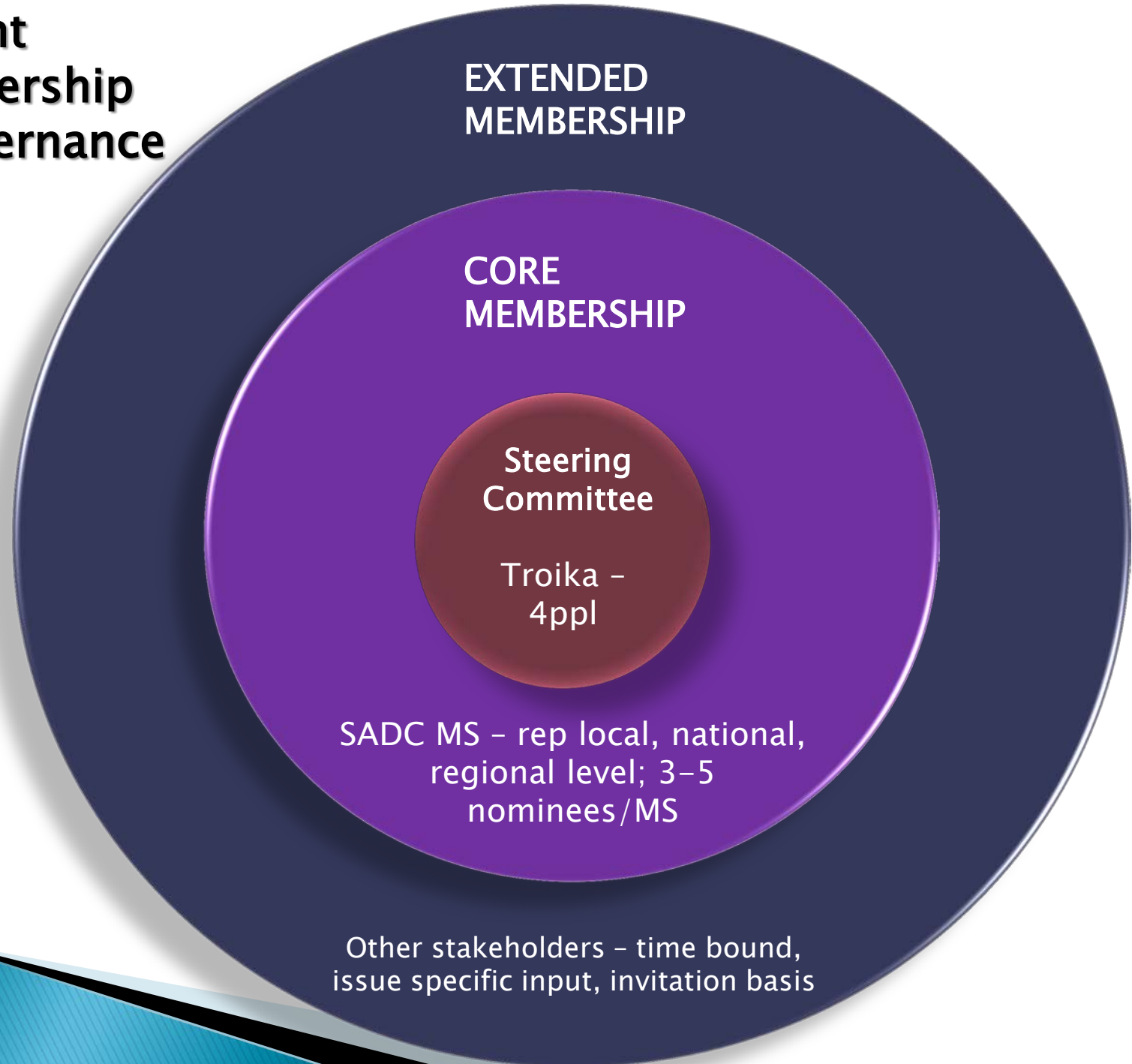(how?)

Change in relationships

From this ...

... to this

... and this

Current Membership & Governance

EXTENDED MEMBERSHIP

CORE MEMBERSHIP

Steering Committee

Troika – 4ppl

SADC MS – rep local, national, regional level; 3–5 nominees/MS

Other stakeholders – time bound, issue specific input, invitation basis

Member State	National Level TFCA Focal Point/National Coordinator	Local Level	Regional Level
Angola	• Albertina Nzuzi Matias, Ministry of Environment	• José Bizi, Maiombe National Park • Manuel Sebastiã Afonso, Iona National Park • Amélia Carlos Cazalma, KAZA Angola National Coordinator • Dr Rui Lisboa, Angola component of KAZA	• Agostinho Chicaia, Maiombe Initiative
Botswana			
DRC	• Andre MBUYU MUGOY, Environmental Minister Advisor	• Nanitamo Sungani Thyane, Expert of Environmental to Minister/Cabinet	• Augustin NGUMBI, Assistant General Manager - Congolese Institute for the Conservation of Nature
Lesotho	• Ms. Bokang Theko, Parks Division	• Mr. Peter Monyatsi, Acting Park Manager, Maloti Drakensberg Park, SNP-TFCA	• Mr. Stanley M. Damane, Director for Environment
Madagascar			
Malawi	• Mr. Sam Nyanyale, TFCA Desk Officer • Mr William Mgoola	• Mr. George Nxumayo, Division Manager, North	• Mr. Humphery Nzima, Malawi/Zambia TFCA Coordinator
Mauritius			
Moz	• Afonso Madope	• Armando Nguenha, Maputo Special Reserve Warden • Antonio Abacar, LNP Warden	• (appointed by parties)
Namibia	• Colgar Sikopo- Director- Regional Services and Parks Management	• Mendes Vinte- Park Warden- /Ai-/Ais-Richtersveld TFP • Wayne Handley-Park Warden- Sperrgebiet NP • Joshua Kazeurua-Park Warden-Skeleton Coast Park • Evaristo Nghilai- Control Warden- Kavango Region • Morgan Saisai-Control Warden- Zambezi Region	• Harry Tjihukununa- Deputy Director- Southern Regions • Johnson Ndokosho- Deputy Director- North West Regions • Cletius Maketo- Deputy Director- North East Regions
Seychelles			
South Africa*	• Director TFCAs - Mr Ernest Mokganedi	• ARTP Park Manager - Mr Nicolas de Goede • Specialist Manager at SANParks - Ms Hilda Mthimunye • CEO of Isimangaliso Wetland Park - Mr Andrew Zaloumis • EKZN Wildlife - Dr Bandile Mkhize • MDTP National Coordinator - Mr Rabson Dhlodhlo • KTP Park Manager - Mr Steven Smith • Mapungubwe National Park Manager - Mr Fatuwani Mugwabana • Chief Executive – Kruger NP -Abraham Sibiya	• Ms Deborah Kahatano • Mr Roland Vorwerk • International Coordinator of GLTP - Mr Piet Theron
Swaziland	• Mr. Seth Maphalala	• Mr. Mandla Makhanya, Malolotja Nature Reserve • Mr. Teddy Dlamini Mlawula Nature Reserve Manager	• Ms. Leseho Sello, International Coordinator, Lubombo TFCA
Tanzania	• Alex Choya, TFCA focal point, Ministry of Natural Resources and Tourism		• Adili Zella, Eastern Selous Sector Manager (Selous-Niassa TFCA) • Linus Chuwa, Manager, Ibanda/Lumanyika Game Reserve (Kagera TFCA) • Redfred Ngowo; Marine Parks and Resrves
Zambia	• Prof. Andrew Nambota, Director TFCA, Ministry of Tourism & Arts • Lackson Mwenya, TFCA Manager, ZAWA		
Zimbabwe	• Alec Dangare, National TFCA Programme Coordinator • Tinashe Borerwe, TFCA Programme Officer	• Godfrey Mtare, Liaison Officer KAZA	• Patience Gandiwa, International Coordinator – GMTFCA

In the interest of:

- Inclusivity
- Simplicity
- Diversity

In order to:

- Improve efficiency, effectiveness, access to information, enhance learning……
- I.e. To achieve the purpose & fulfil the functions of the Network

Suggest a shift from a 3 layer to a 2 layer structure for membership & governance

Proposed Membership & Governance Arrangements

MEMBERSHIP

Steering Committee

16 ppl – 1 from each MS + SADC Sec. Chaired as per Troika

Open to all – SADC MS & all stakeholder groups

Steering Committee responsible for:

- Setting priorities and determining the strategic direction

- Prioritising linkages to other stakeholder groups;

- Leading by example in their active engagement

- Attending periodic face-to-face meetings

- Considering requests for membership

- Facilitating the resolution of any disputes amongst members

- Consideration of calls for revocation of membership based on sound reasoning

- Reporting to & advising SADC TC on Wildlife on key recommendations and activities of the Network.

Membership Process

(1) Online registration

(2) Steering Committee (SADC MS) for review

(3) Approval granted

(4) Access granted to Network through online portal

Clear Caveat:

The SADC Member States, through the Steering Committee, ultimately reserve the right of membership to the SADC TFCA Network.

All Members will be entitled to:

- Access information shared on the open access levels of the portal

- Attend Network meetings

- Share TFCA related information on the portal with other members

- Participate in open discussions on the portal

- Recommend new members to the Network

- Call for the revocation of membership based on sound reasoning

Membership Renewal:

- Steering Committee: MS to confirm nominations to SC every 2 years

- Chairing of SC will change as per SADC Troika

- Members: renew their membership every 2 years – otherwise auto-lapse

Portal implications:

- Any member can post content & start discussions online

- Discussions can be open or closed – any member can be invited or request to be part of a discussion

- Steering Committee can use same facility to have closed discussions

- Administrators will continue to receive notifications of what is happening on portal & can contact SC in case of misconduct

Way Forward:

1. Feedback from this session on interim working arrangements

2. Open online discussion forum to enable feedback from other Network members

3. Constitute Steering Committee – one name each from each MS group – TFCA Focal Points?

4. Online membership form to be drafted & other portal reforms

5. Open up membership

6. Review in 6 months & modify if required